





# Fostering Biomedical Entrepreneurship in IDeA States via Regional Accelerator Hubs

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## **NIH Mission**









To seek fundamental knowledge about the nature and behavior of living systems and the <u>application of that knowledge to enhance</u> <u>health, lengthen life, and reduce illness and disability</u>



# Small Business Education and Entrepreneurial Development (SEED)

#### **Major Responsibilities**

SEED supports the NIH innovator community in their efforts to validate the potential health impacts of promising scientific discoveries and advance them into healthcare products that improve patient care and enhance health. Developing products across the biomedical spectrum requires NIH's collaboration with universities and research institutions, small businesses, trade associations and societies, angel investors, venture capitalists, and strategic partners. SEED leads initiatives that develop these relationships and build opportunities for NIH innovators to further their product development efforts.

Director: Matthew McMahon

https://grants.nih.gov/aboutoer/oer offices/seed.htm



## President's Management Agenda CAP Goal 14

### Improve Transfer of Federally Funded Technologies from Lab-To-Market







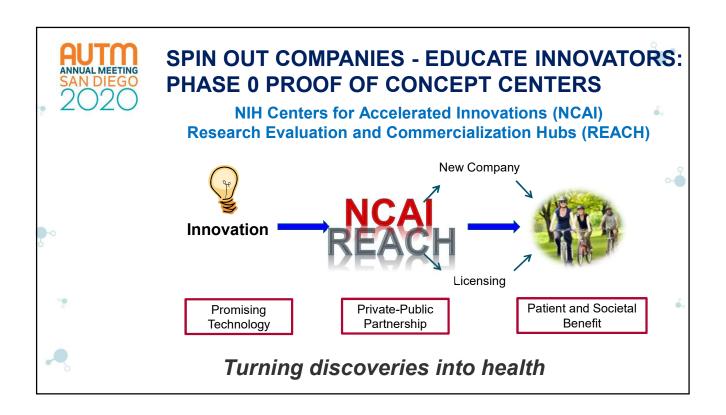


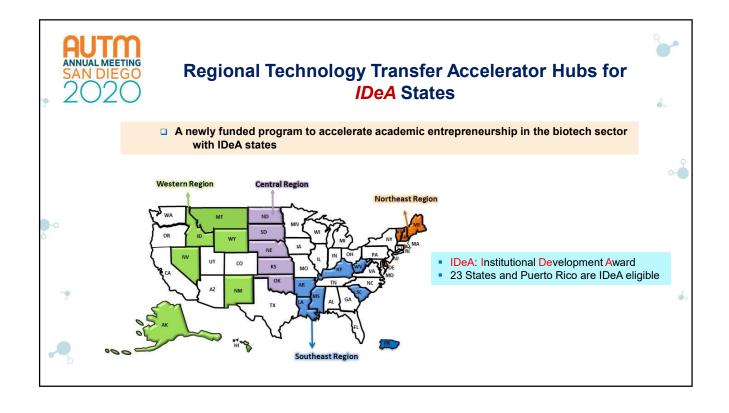






Agencies will focus on five strategies: (1) identify regulatory impediments and administrative improvements in Federal technology transfer policies and practices; (2) increase engagement with private sector technology development experts and investors; (3) build a more entrepreneurial R&D workforce; (4) support innovative tools and services for technology transfer; and (5) improve understanding of global science and technology trends and benchmarks.







# Regional Technology Transfer Accelerator Hubs for IDeA States



- A new initiative in response to Congressional directive
- Funded in September 2018
- One shared Accelerator for each IDeA region to provide infrastructure and build an entrepreneurial culture at the IDeA institutions
- Provide training, mentoring, consulting services in:
  - Entrepreneurship
  - Technology transfer
  - Intellectual property protection and marketing
  - Small business finance and management
  - Business development skills
  - Partnerships



Entrepreneurship Ecosystem

### Fostering Biomedical Entrepreneurship in IDeA States

#### Regional Accelerator Hub

# Skills Development, Mentoring, Education, Training & Outreach | DeA | | State | | St

- Spur innovation and build a diverse and inclusive entrepreneurial ecosystem in under-resourced states
- Create and amplify an ecosystem of resources and best practices to help academics become successful entrepreneurs

# Four IDeA Accelerator Hubs and Their Major Academic Partnering Institutions – Funded in FY 2018

IDeA Region	Program Name	Small Business Concern	Major Academic Partnering Institution
Southeast	Southeast Xlerator Network	XLERATEHEALTH, LLC, Louisville, Kentucky	University of Kentucky, Lexington, Kentucky
Central	The Sustainable Heartland Accelerator Regional Partnership (SHARP) Hub	BBC ENTREPRENUERIAL TRAINING AND CONSULTING, LLC, Chelsea, Michigan	University of Kansas Medical Center, Kansas City, Kansas
Northeast	DRIVEN: Accelerating Medical Entrepreneurship in the Northeast	CELDARA MEDICAL, LLC, Lebanon, New Hampshire	University of Vermont, Burlington, Vermont
Western	ASCEND, Accelerating Solutions for Commercialization and Entrepreneurial Development in the Mountain West IDeA States	VIRTICI, LLC, Seattle, Washington	University of New Mexico Health Sciences Center, Albuquerque, New Mexico







*XLerate***Health** 























































# **XLerateHealth**

XLerateHealth aims to cultivate and grow impactful healthcare innovation in the Midwest, Southeast, and other areas of the country where great innovation often goes unrecognized and underfunded

- Healthcare accelerator founded in 2012 (Louisville, KY)
- Steve Blank's Lean Startup Methodology
- Bootcamp (12 weeks) & Intersession (virtual) programs
- Mentoring & coaching (200+ mentors & subject matter experts nationwide)





# XLerator Network VISIO

Key Points:



- Bridge the divide between great ideas & the marketplace by leveraging and connecting various resources and unique expertise assets across all participating entities in the region
- Fill the gaps that constitute barriers to efficient commercialization among partner institutions
- Deliver the necessary resources, education, and business networks to foster and sustain a culture of entrepreneurship across the region

- Connect through an online hub
- Create curriculum based on current best practices
- Train the trainer, utilizing existing facilities and resources
- Sustain engagement through valuable programming & tools



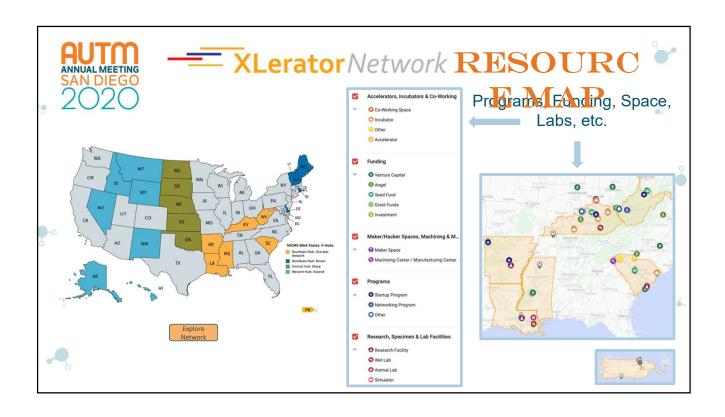


### Phase 1 Assessment & Gaps

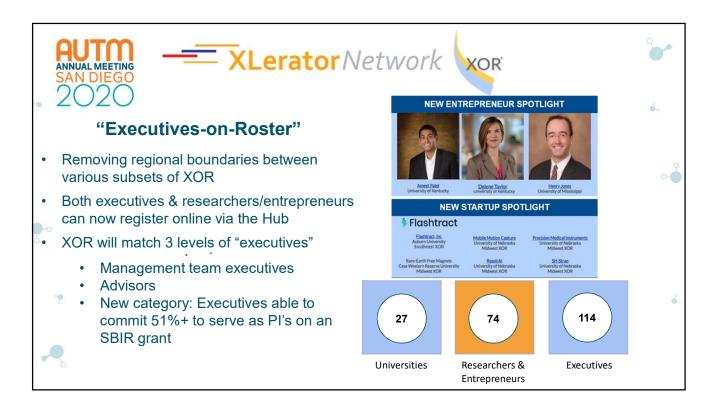
- Commercialization training & curriculum
- Lack of knowledge of how to successfully apply for commercialization grants/funding
- Talent to support commercialization of technologies within the academic institutions

### Phase 2 Major Accomplishments

- Launched 3 virtual commercialization programs (fastPACE, Launchlt, XLerateHealth bootcamp)
- 2. Created & launched 2 new commercialization funding related programs ("Ideas-to-Products" & SBIR support program)
- Established access to commercialization talent features (XOR & SME network)





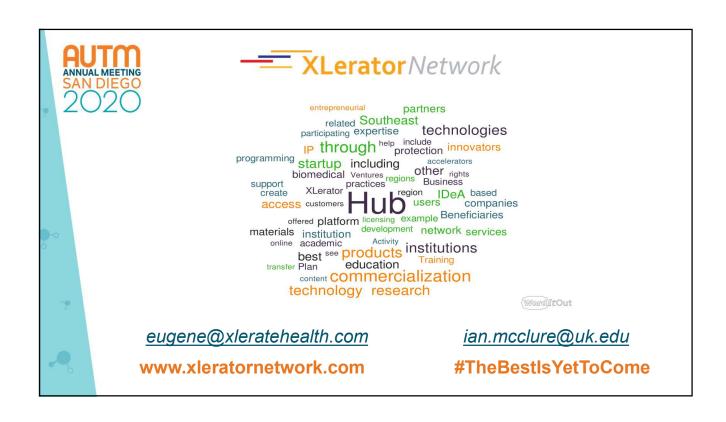


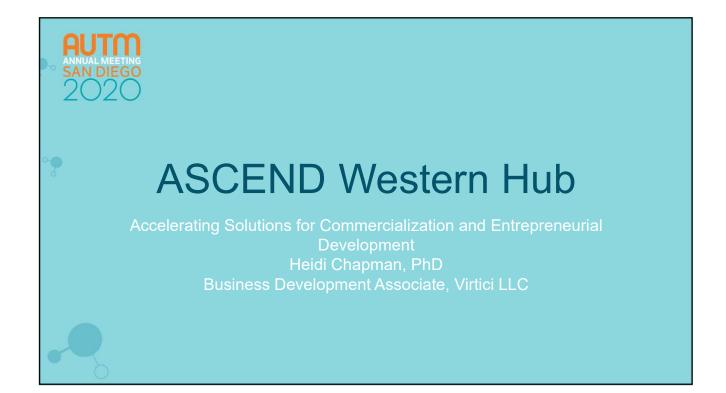




- 55 pre-applications
- 10 finalists (50% female) invited to submit full proposals and make a live presentation in front of the EAC
- 7 best-scored applications were selected for funding
- Continuous engagement and mentorship for awardees; milestone-based tranche funding process
- 1:1 SBIR support and expectations of SBIR/STTR proposals to be submitted while still in I2P program









# **ASCEND Project Team**



Neil Fanger, PhD

President and CEO Virtici LLC

Heidi Chapman, PhD

Business Development Associate



#### Eric Prossnitz, PhD

Professor, Department of Medicine

#### Kathy Foster

ASCEND Program Planning Manager



#### Jay Evans, PhD

Director, Center for Translational Medicine

#### Hallie Widner

**ASCEND Program Specialist** 

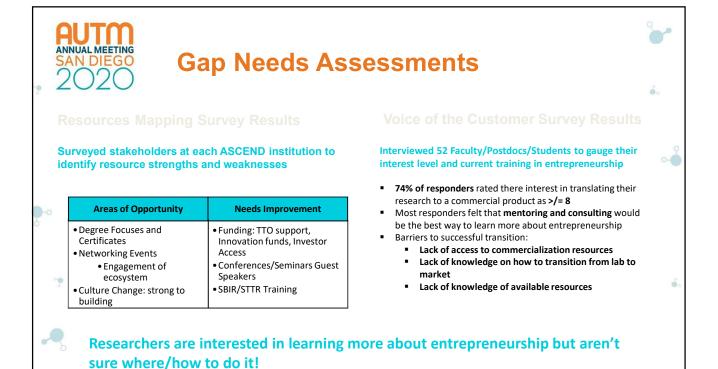
#### **Christian Slavin**

**ASCEND Program Specialist** 



















# **ASCEND Mentoring Network**



#### **Industry Mentors**

 Virtici and the EAC, IAC, or AC will nominate industry mentors with diverse backgrounds (therapeutic, diagnostic, medical device, implants)

#### **Academic Mentors**

- An academic who successfully started commercialized their research and/or started a company
- Looking for 1-2 academic mentor nominations from each ASCEND institute

#### Mentors will be screened by the AC to:

- 2. Confirm their interest in serving as a mentor
- 2. Identify at what stage of development they would like to act as a mentor and
- 3. To confirm their credentials



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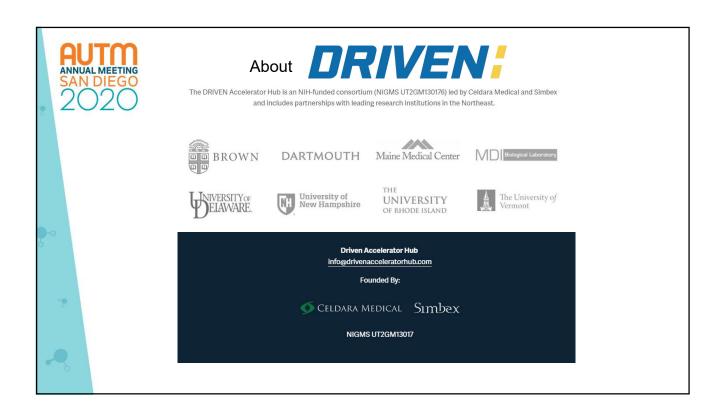


#### Northeast Hub

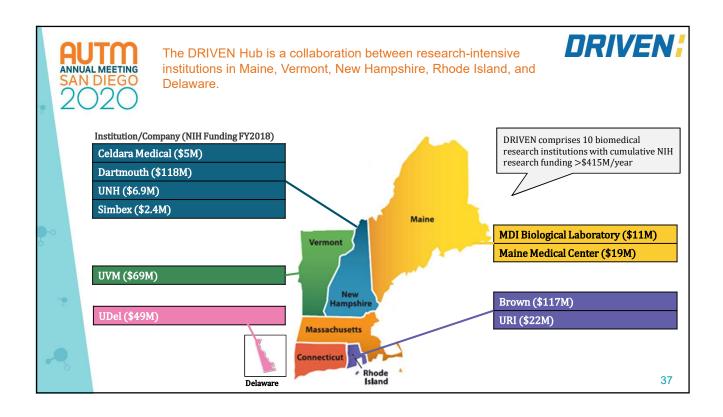


https://www.drivenacceleratorhub.com

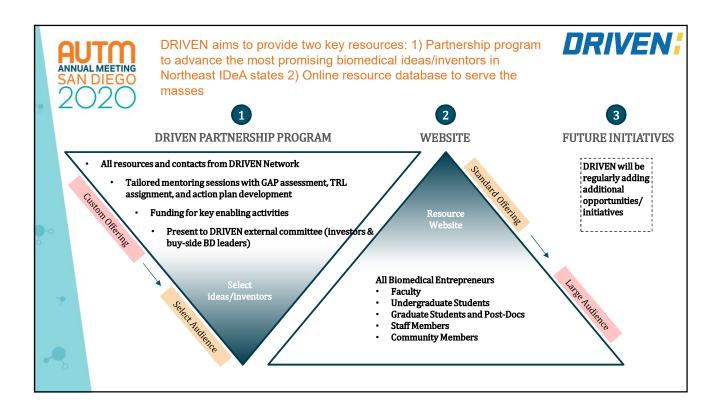
Supporting bio-entrepreneurs in their mission to improve patient outcomes and save lives















### **DRIVEN Grants Program**

#### **DRIVEN PARTNERSHIP PROGRAM**

**Process:** DRIVEN partner representatives call for applications.

**Nominees:** Receive multifaceted and actionable feedback on their business/development plans.

Awardees: On a bi-annual basis, the DRIVEN Hub selects up to 3 teams/ideas to partner with.

- 3-month
- · GAP assessment
- · Action plan formation
- · DRIVEN resources
- · Present to DRIVEN EAC

Conclusion: invited to apply for the Acceleration Fund.

#### **DRIVEN SEED FUNDS**

- 1) Acceleration Fund: (\$50,000). to accomplish strategic goals, undertake key value-driving experiments; ie- "Move the Needle"
- **2) Ignition Fund:** (\$25,000): For innovations or discoveries that need additional experimentation before company formation or out-licensing is warranted.





#### SELECTED TECHNOLOGIES ARE SOURCED FROM DE, NH, AND ME

#### **Clairways**

Clairways has develop a small, chest-worn lung function sensor that provides continuous, burdenfree monitoring of lung function. The company initially aims to serve clinical trials for new drugs treating chronic respiratory disease (i.e. asthma, COPD, CF).



#### **Extrave Bioscience**

Extrave Bioscience has developed a platform technology for drug delivery utilizing extracellular vesicles (exosomes). Their initial focus is to develop the delivery of dystrophin protein and mRNA via extracellular vesicles to patients suffering from Duchenne Muscular Dystrophy (DMD).



#### **Novo Biosciences**

Novo Bioscience is a preclinical drug discovery company focused on advancing its lead asset MSI-1436 to patients with ischemic heart damage and heart failure. The team has shown remarkable regenerative capacity of this small molecule in regenerating muscle in zebrafish and mice; currently, pig studies are underway.

### Novo Biosciences

Unlocking Our Regenerative Power™

Three technologies were selected out of 16 nominees for the Class of 2019 of the DRIVEN Partnership Program.





Summer Course

**Webinars** 

**Travel Awards** 

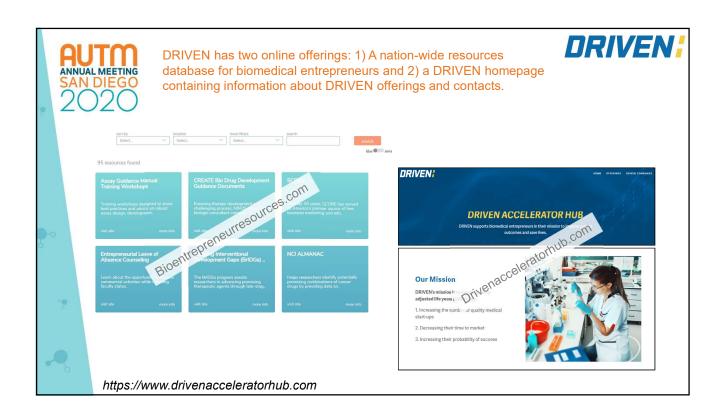
Consulting

**Internships** 

The program **TREP** (NIH R25 NIGMS) provides education and skill development in entrepreneurship. No previous experience required.



Http://med.uvm.edu/itrep/







# The SHARPhubTeam

# SHARPhub























# SHARPhub Gaps Identified/Central Region

Rarely are there more than 5 new startups per year in any Central Region State.

- Few programs to drive and assist entrepreneurial activity at universities
- Low SBIR/STTR funding rates
  - 36 Total NIH SBIR/STTR Awards in Central Region since 2017
- Lack of experienced management talent particularly in life sciences



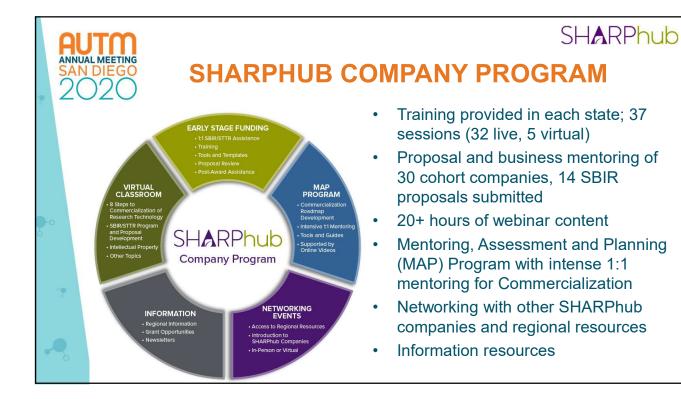


SHARPhub

### **SHARPHUB GOAL**

- Increase commercialization of NIH funded research in the IDeA Central Region
  - Formation of Startup Companies
    - Working with TTOs
    - Entrepreneurial Education
  - Using SBIR/STTR Program as early financing
    - Training and consulting to increase number of NIH SBIR/STTR awards in Central Region



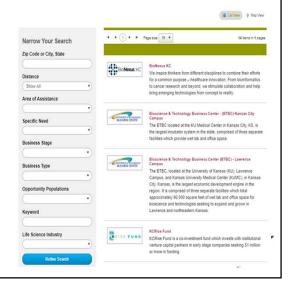




# SHARPhub

### SHARPHUB RESOURCE NAVIGATOR

- Connect the community
- Identify/search bio entrepreneurial resources
- Empower the ecosystem by engaging, listening, responding and collaborating to solve problems and fill gaps
- Measure impact





# SHARPhub

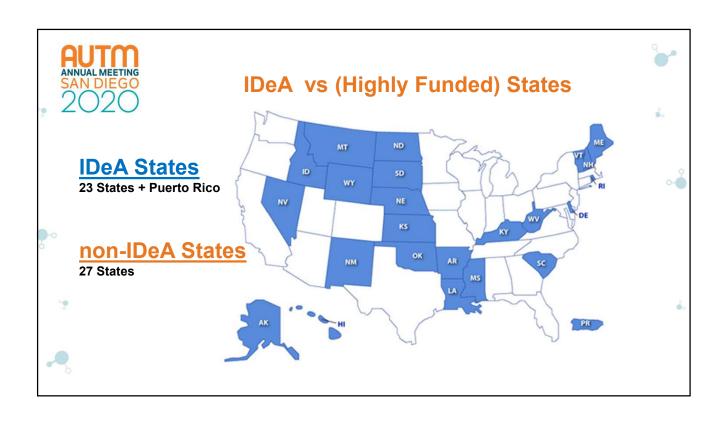
## **GET INVOLVED IN SHARPHUB**

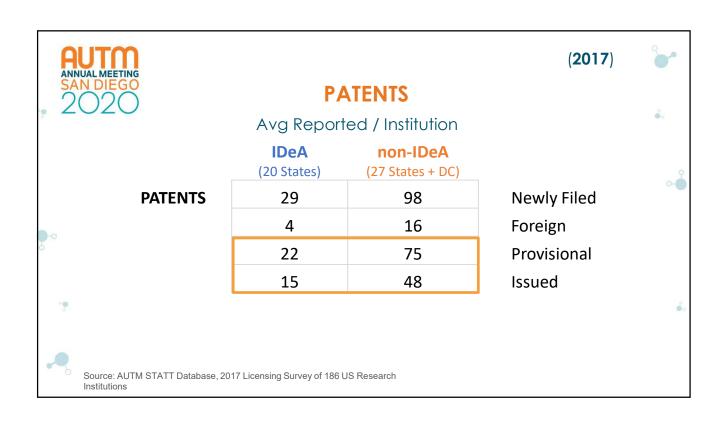
- University Partners
- Mentors
- Investors
- Academic Entrepreneurs
- Management Talent

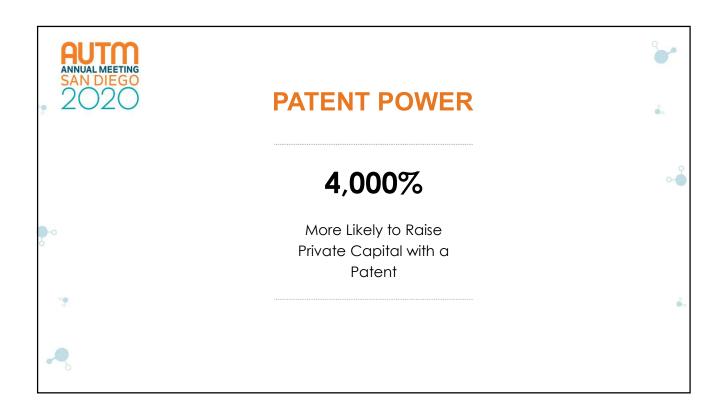


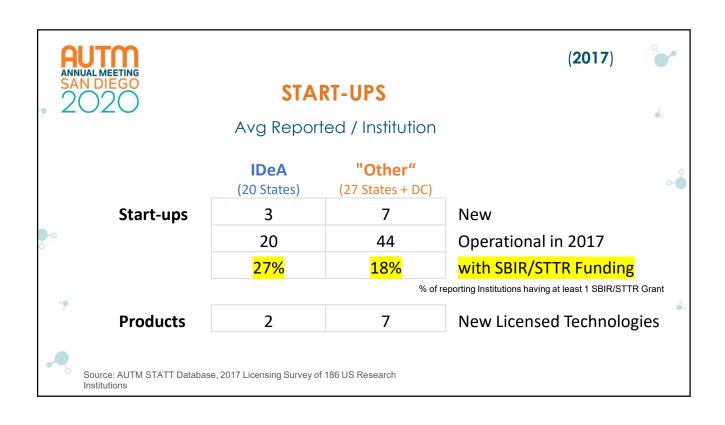


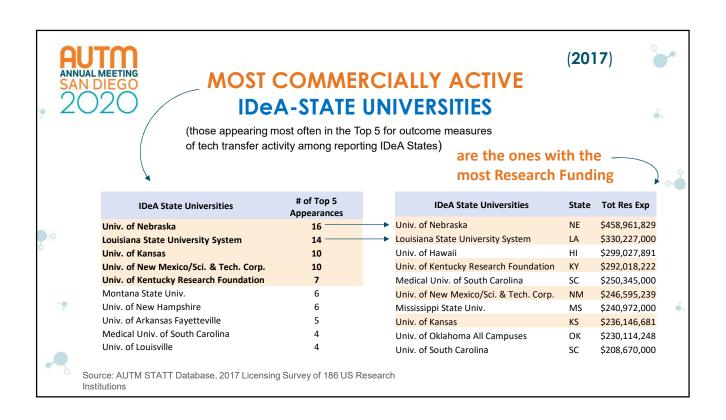


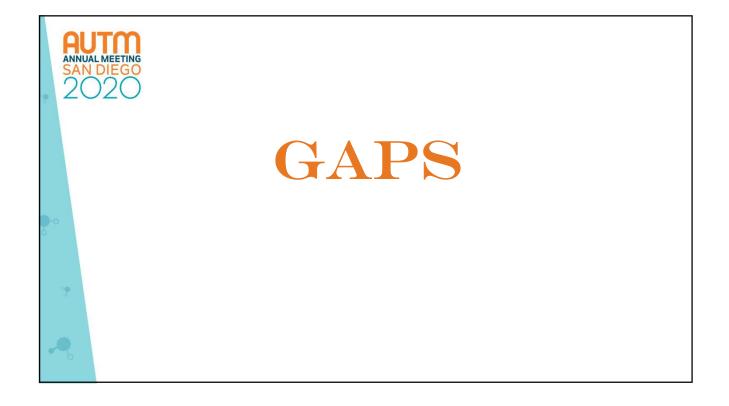












# XLerator Network

#### Gaps, Barriers, Blockers

- Entrepreneurship training & education resources for STEM faculty & graduate students (90% struggle with commercialization activities – grant writing & execution)
- 2. Mentors & Subject Matter Experts (SMEs) (Individual, Peer to Peer)
- 3. Collaboration across the region/in the network (grants, research / knowledge expertise, laboratories & high dollar equipment)
- Pipeline of discoveries, which requires researcher education on IP & commercialization; appropriate release time for research
- 5. Ownership issues around entrepreneurship programs (business schools vs. academic stove pipes)
- **6.** Access to Capital & expertise relative to obtaining commercialization funding (SBIR/STTR, Angel & Venture Capital)
- 7. Promotion & Tenure policy issues that get in the way of commercialization
- 8. Technology transfer gaps for institutions without OTT departments



# SOLUTIONS

XLerator Network

#### Solutions For Commercialization Support

- 1. Commercialization Curriculum
- 2. Mentors & Subject Matter Experts
- 3. Collaboration
- 4. Share IP Best Practices
- 5. SBIR/STTR Grant Writing
- **6. Share Best Practices** re: tenure policies that align with commercialization
- 7. Executive and Fundraising Mentorship
- 8. TTO/Legal Support for Hubs



# DISCUSSION







# GET:

 What do you hope to achieve through your Region's Hub?

(ex: increase in patent applications, SBIR/STTR applications, start-ups)



# NEED:

 What are your Hub/Region's top 3 Needs?

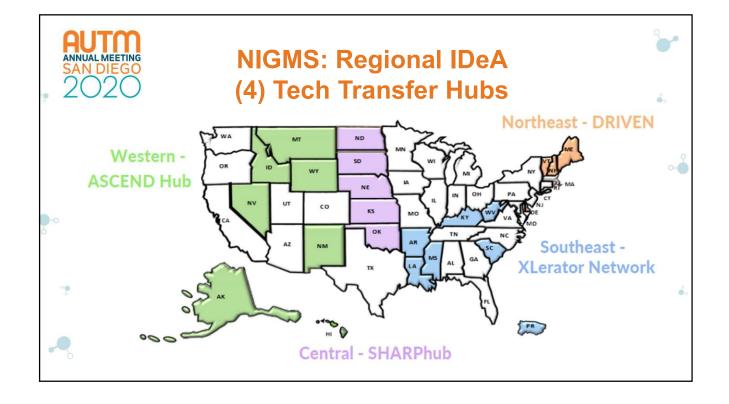
(ex: areas of expertise, curriculum, policy change)



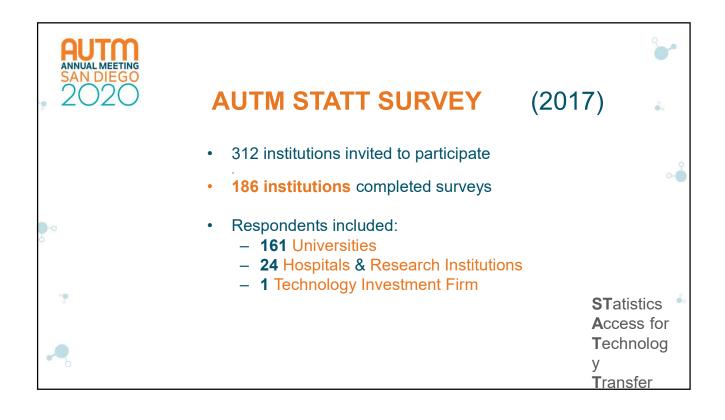
# NEXT STEPS

- Collaboration Opportunities?
- Lessons Learned?
- Phase III ......

.....To be continued



ANNUAL MEETING SAN DIEGO		<b>LICENSES</b> Avg Reported / Institut		( <b>2017</b> )	8
, 2020		IDeA (20 States)	" <b>Other</b> " (27 States + DC)		ě.
	Licenses	14	39	Executed in 2017	
		95	305	Active	0-
<b>0</b> -0	w/Options	5	13	Exclusive	
	(types)	10 1	27 4	Non-Exclusive with Equity	
▼ w/Options	5	9	Startups	ů.	
	(to)	8	24	Small Companies	
~		6	14	Large Companies	
O					





# 2017 AUTM Survey

Unique Responders from:

# **IDeA States**

#### 20 States

• 36 Universities (only)

Total: 36 Institutions

# "Other" States

#### 27 States + DC

- 121 Universities
- 24 Hospitals & Research Institutes
- 1 Tech Investment Firm

Total: 150 Institutions