

Basic Patenting 101 & Working with Patent Counsel

Welcoming remarks will begin at
11:55 a.m. Eastern Time.

The formal presentation will begin at Noon Eastern

FOR AUDIO:

To connect by phone: dial **+1-866-365-4406** Access code **5627649**

To connect by VoIP: Click the **AUDIO** button at the top of the screen.

For a list of **international** toll-free numbers check your confirmation email for the direct link.

The following presentation reflects the personal views and thoughts of Lee C. Heiman and is not to be construed as representing in any way the corporate views or advice of Azos AI, LLC and their Affiliates, Subsidiaries or Divisions, nor the views or advice of the Association of University Technology Managers (AUTM). The content is solely for purposes of discussion and illustration, and is not to be considered legal advice.



▶ AUTM Professional Development Programs

www.autm.net/events

Basic Patenting 101 & Working with Patent Counsel

Speaker:

Lee C. Heiman, Esq., *Azos AI, LLC*

November 18, 2014



▶ AUTM Professional Development Programs

www.autm.net/events

Thank you to our sponsor.



Questions?

We will be taking questions at the conclusion of the presentation.

Operator Assistance

Audio difficulties: Dial 0 0

Other issues: +1-847-559-0846



▶ AUTM Professional Development Programs

www.autm.net/events

**Remember
to complete your survey
after the event.**

Thank You!



▶ AUTM Professional Development Programs

www.autm.net/events

www.autm.net





AUTM Professional Development Programs

www.autm.net/events



Welcome AUTM Members

www.autm.net



AUTM Professional Development Programs

www.autm.net/events

Discounted Pricing

- Professional development courses
- Annual Meeting
- Online courses
- Online job posting
- Membership mailing lists

• Access to AUTM Publications

- *AUTM Better World Report*
- AUTM Salary Survey
- AUTM Technology Transfer Practice Manual
- AUTM Licensing Activity Survey (currently for United States and Canada)
- AUTM Update

Member Benefits

Member Benefits

In-person and Online Networking

- Special Interest Groups (SIGS)
- Online Discussion Groups
- Volunteer committees
- Partnership Forum at Annual Meeting
- Meetings at national and regional levels

Additional Benefits

- Updates on legislative activity and how it affects you
- Meeting proceedings and presentations
- Member discount on the AUTM Licensing Activity Survey (currently for United States and Canada)
- Access to post data on the **Global Technology Portal**

Lee C. Heiman, Esq.

Azos AI, LLC

Patenting 101 2014

Presented by: Lee C. Heiman, Esq.

November 18, 2014



Lee C. Heiman, Esq.
Chief IP and Licensing Counsel

Azos AI, LLC

Today's Learning Objectives

- Understand the four major types of intellectual property and how they are distinguished from each other
- Understand the origins and properties of patents
 - The basis for patent (and other IP) protection
 - The effects created by patent rights
- How patents are a part of the university technology transfer model
 - Leveraging intellectual property to create value and benefit society
 - Technology licensing
 - Start-up businesses
 - Recognizing particular dangers to avoid in the academic setting

More Learning Objectives

- Recognize various types of patent applications and patent strategy
 - US application types
 - The “patent family”
 - International applications and foreign patent protection
- Learn the process of obtaining and using a patent
 - Statutory requirements
 - Filing requirements
 - The dual-track system in the US after passage of the AIA
 - Patent Prosecution at the USPTO
 - Defending and Enforcing Patents

One caveat

- What will be discussed today are general rules and applications of those rules
- There are exceptions to most rules
- This is not legal advice
- Always seek fact-specific advice on a particular topic or issue

What Is Intellectual Property?

Intellectual Property (IP) encompasses:

- Non-"Abstract" Ideas (i.e. those having a real and useful embodiment)
- Manufacturing processes, products, and machines
- Non-"Abstract" ways of doing things related to business
- Computer programs *per se* and conceptually
- Expression of ideas
- Corporate image
- Consumer goodwill
- "Discoveries", no matter how important, are often too abstract to be protectable as IP

Basis for the US IP System

US Constitution, Article I, Sec. 8

*Congress shall have the power to promote the progress of **science and useful arts**, by securing for limited times to **authors and inventors** the exclusive right to their respective **writings and discoveries**.*

Public Policy Considerations:

- To Protect and to Encourage Innovation and Invention
- *Quid pro quo*: rights are protected only in exchange for the eventual transfer of rights to the public

What Is Protected?

- Patents protect **inventions** (content)
- Copyrights protect **expression** (style)
- Trademarks and Service Marks protect **brand**,
i.e. a sign or symbol indicating quality/source
for products or services
- Trade Secrets protect **secret business
information**

Comparison of IP Rights

PATENT – Any mechanical, electrical, chemical, or process **invention**, or improvement thereof

- Term: 20/21 years (extendable for certain administrative delays)
- Examined, relatively thoroughly

TRADEMARK – Any sign or symbol indicating **source/quality** for products or services

- Term: unlimited so long as the mark is used “in commerce”
- Examined

COPYRIGHT – Any artistic or creative work of **expression**

- Term: “author’s life + 70 years” (now)
- Registered; not examined

TRADE SECRETS – Anything that is a **secret** and gives a **business advantage**

- Inventions, formulas, and business processes, including especially customer lists
- Term: unlimited, so long as not “publicly known”
- Not examined or registered

Turning to patents...

First, a matter of terminology:

- A “patent” is the fancy government-issued document that ends the **patent procurement** process
- Distinguish a “patent **application**”, which *initiates* the patent procurement process
 - Many in business, tech transfer, and academia, including your colleagues and investigators, use these terms interchangeably
 - Understand when they are NOT interchangeable!



Basis for the US Patent System

- Congress: US Statutes, primarily US Code Title 35:
 - 35 USC § 101 - Utility/Patentable Subject Matter
 - 35 USC § 102 - Novelty
 - 35 USC § 103 - Non-obvious
 - 35 USC § 112 - Form and Content of Patent Application
- Judiciary: US Supreme Court/Federal Court Opinions– Interpret the Constitution and Statutes
- Executive: US Department of Commerce – Administers these Statutes and Opinions, through the US Patent and Trademark Office (USPTO)

What is a Patent?

- A government grant of the right to **exclude** others from making, using, selling, or importing a protected invention
- The scope of a patent is defined by the property description found in the **Claims**, which tell the public the metes and bounds of a patented invention
- A patent is a negative right, and is NOT a right to make or use an invention
 - does not create a monopoly!!!
- Duration: 20/21* years from first filing date
- Legal: Patents are **intangible property**

Types of Patents

- **Utility** Patents
 - Relate to **structural or functional** features
- Design Patents (* 14 year term)
 - Relate to **ornamental** features or appearance which are not structural or functional
- Plant Patents
 - Relate to new varieties of asexually reproduced (e.g. budding and propagating) plants

Review of Learning Objectives

- ✓ Understand the four major types of intellectual property and how they are distinguished from each other
- ✓ Understand the origins and properties of patents
 - The basis for patent (and other IP) protection
 - The effects created by patent rights
- How patents are a part of the university technology transfer model
 - Leveraging intellectual property to create value and benefit society
 - Technology licensing
 - Start-up businesses
 - Recognizing particular dangers to avoid in the academic setting

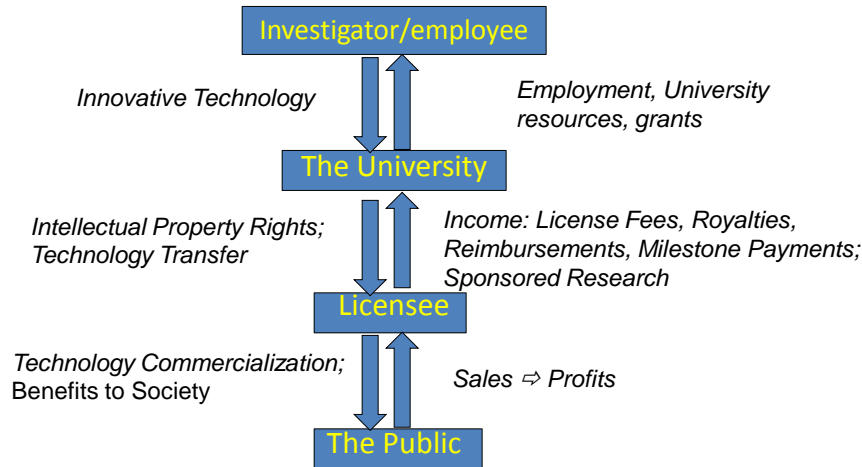
Patents and University Technology Transfer

- Patents may attract investors and investment capital
 - Out-licensing to industry
 - Out-licensing to start up companies
 - University-based start up companies
- Patents help define and direct business
 - Existing market growth
 - New product/new market R&D
 - Patents can have negative limitations as well
- Patents often dictate the success of a business
 - Market exclusivity/competitive advantage, enforced through threat of infringement litigation
 - Patent expiration may signal the end of a business

Patents and University Technology Transfer

- The University's Pursuit of Patents
 - Invention Disclosure
 - Triage
 - Patent protection decisions
 - Filing question: where/when vs. costs
 - Licensing and other avenues to the public

The Classic University Technology Transfer Model



Review of Learning Objectives

- Understand the four major types of intellectual property and how they are distinguished from each other
- Understand the origins and properties of patents
 - The basis for patent (and other IP) protection
 - The effects created by patent rights
- ✓ How patents are a part of the university technology transfer model
 - Leveraging intellectual property to create value and benefit society
 - Technology licensing
 - Start-up businesses
 - Recognizing particular dangers to avoid in the academic setting

Types of US patent applications

- Provisional
- Non-provisional/Utility
- Continuing (i.e. derived from “parent”)
 - Divisional
 - Continuation
 - Continuation-in-Part
 - Continued Prosecution Application
 - File Wrapper Continuation

What is a provisional patent application?

- Serves as a lower-cost/“light” first patent filing in the U.S.
- 12-month pendency, which **cannot* be extended**
- Serves as the **basis** for a non-provisional (utility) application if:
 - The description and drawing(s) adequately **support** the subject matter claimed in the later-filed non-provisional application
- A non-provisional application is only entitled to the **benefit** of the common subject matter disclosed in the provisional application
 - Patentability evaluated as of the provisional filing date
- Twenty-year patent term measured from the **non-provisional** date
- Allows the use of “**Patent Pending**”
- NOT examined, and thus does not have formal requirements like claims, oath or declaration, or an information disclosure statement
- Practice pointer: Distinguish “Conversion” vs. “Claim to Benefit”

*new law in effect 1/1/2014 now allows two additional months to “restore” lost rights

What is a utility patent application?

- Fully examined; 20 year term measured from filing date
- Must meet utility, novelty, and non-obviousness requirements as discussed below, and additionally:
 - must disclose how to make and use the invention; must disclose so as to enable any person skilled in the art to make and use the invention; must set forth the best mode contemplated for carrying out the invention
 - must include at least one claim particularly pointing out and distinctly claiming the subject matter which the applicant regards as the invention
- Consists of Specification, Claims, Abstract of the Disclosure, Drawings, ancillary data *in the proper form*

What is a continuing patent application?

- A patent application which follows, and claims at least partial priority to, an earlier-filed (parent) patent application
- Most retain parent's filing and expiration dates
- Must be filed **while** parent application is pending
- Relates to different claims than parent

Summary of continuing patent applications in the US		
Type	Disclosed in parent?	Claimed in parent?
Divisional	Yes	Yes
Continuation	Yes	No
Continuation-in-part	No	No

What is a divisional patent application?

- An application having **only** originally filed claims which were not previously examined (often resulting from a “restriction requirement”)
- Based on Specification identical to the parent
- A divisional application claims an invention distinct from the claims of its parent application
- A divisional application is NOT, and cannot be, tied to the parent application by a “Terminal Disclaimer”

What is a continuation patent application?

- An application having claims which were not previously on file, but are fully supported by the parent application's disclosure
- A continuation application usually claims an invention similar to the claims of its parent application
 - Continuations sometimes claim “same invention, different scope”
- Often tied to the parent application by a “Terminal Disclaimer”

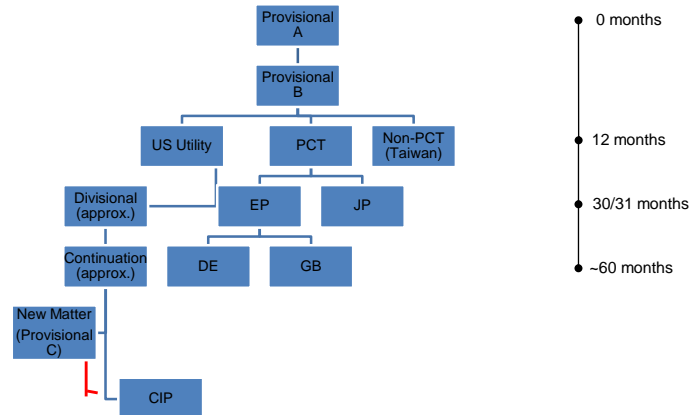
What is a continuation-in-part (CIP) patent application?

- An application having claims not previously filed or disclosed
- Based in part on different disclosure (substantive “**new matter**”) not in the parent
- A CIP application claims an invention distinct from the claims of its parent application
 - NOT tied to the parent application by a “Terminal Disclaimer”
- Often, the CIP claims are an improvement on the claims in the parent
- Has multiple “effective” filing dates

Continued Prosecution Patent Applications

- Means for buying new rounds of examination
- Request for Continued Examination (RCE)
 - May be used with any application filed on or after 6/8/95
 - Same serial number and filing date → minimized delay
- Continued Prosecution Application (CPA)
 - Legacy: only applications filed between 6/8/95 and 5/28/00
 - Same serial number, but new filing date → some delay
- File Wrapper Continuation (FWC)
 - Legacy: only applications filed before 6/8/95
 - New serial number and filing date → much delay

An example of a patent family tree and how priority dates work



IP Protection Outside the U.S.

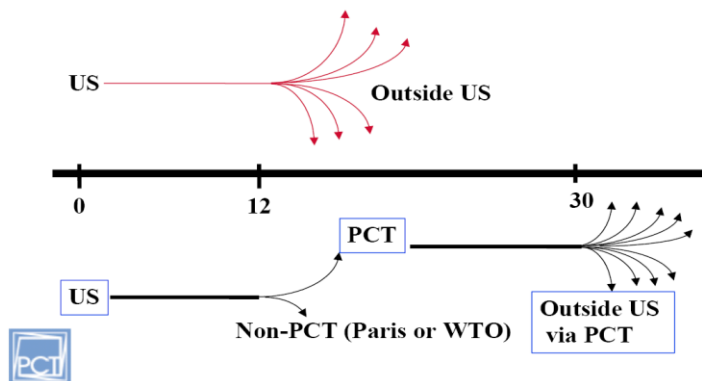
- Berne Convention and WIPO Copyright Treaty are two major treaties for the protection of literary and artistic (i.e. copyrighted) works
 - ~60 countries are members
- Madrid Protocol is the treaty that provides for the International Registration of Marks
 - ~80 countries are members
- Patent Cooperation Treaty covers patents
 - There is no such thing as an “international patent”, “international copyright” or “international trademark”; each country has its own system for recognizing, granting, and protecting IP

The Patent Cooperation Treaty (PCT)

Clearinghouse function: simplifies and renders more effective and economical the granting of patents by establishing an international system which enables:

- Filing of a single “international patent application” in a single patent “receiving office”
- Filing in one language which is effective at this stage for each member state
- Examination by a single patent office
- International search and examination resulting in reports citing relevant prior art and providing an opinion as to whether the claimed invention meets **international** criteria for patentability
- Publication of international applications to facilitate and accelerate access by industry and developing countries to technical information related to inventions and technology

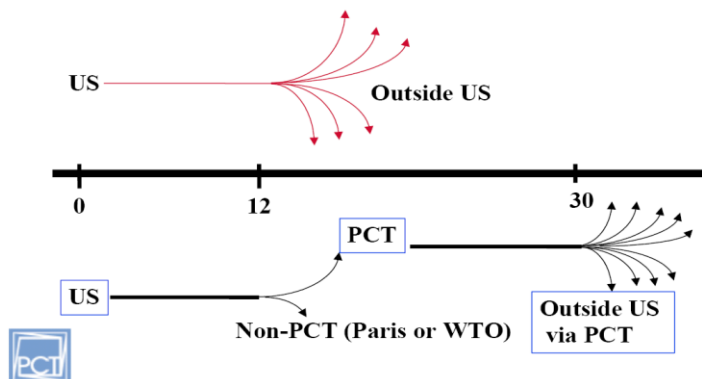
The PCT Timing Effect



Principal objectives of the PCT

- reduce duplication of effort both for applicants and national patent offices
- international cooperation for the filing, searching, and examination of patent applications
- broad adoption (>130 contracting states)
- **but...** does not grant “international patents”; granting patents remains exclusively in the national patent offices

The PCT Timing Effect



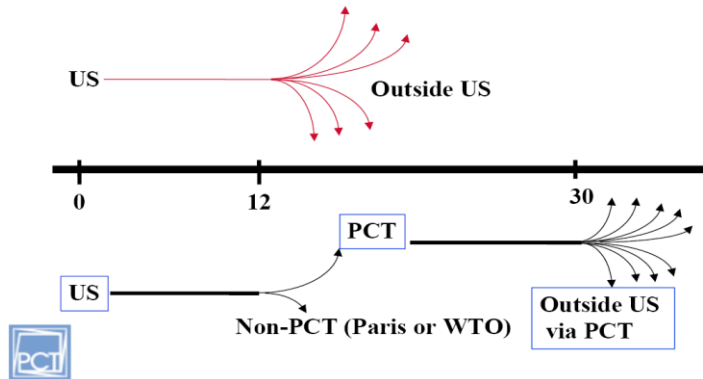
European Patent Office (EPO)

- Serves a clearinghouse function in European Union similar to WIPO in relation to the PCT
 - Filing of a single “European patent application”
 - Filing in a single patent office
 - Filing in one of three official languages
 - Examination by a single patent office, **based on EPO standards**
- Governing body: European Patent Organization (EPO)
- EPO issues a “European Patent” which can then be “validated” in individual countries
- Europe is moving toward a “Unitary patent”, but not yet

Non-PCT foreign jurisdictions

- Taiwan is the major industrialized nation that is not a PCT member
- Argentina, Chile, and Peru are non-PCT
- Much of the Middle East, parts of Southeast Asia, and most island nations are non-PCT
- For most non-PCT countries, the only entry for patent filing is via the Paris Convention for the Protection of Industrial Property, requiring filing *within one year* of the earliest filing date

The PCT Timing Effect



Review of Learning Objectives

- ✓ Recognize various types of patent applications and patent strategy
 - US application types
 - The “patent family”
 - International applications and foreign patent protection
- Learn the process of obtaining and using a patent
 - Statutory requirements
 - Filing requirements
 - The dual-track system in the US after passage of the AIA
 - Patent Prosecution at the USPTO
 - Defending and Enforcing Patents

Obtaining and Using Patents

- United States Patent and Trademark Office Examination
 - Statutory Requirements for Patentability
 - Filing Requirements
 - Patent Prosecution
 - The dual-track system in the US after passage of the America Invents Act (AIA)
- Defending a patent
- Enforcing a patent

Conditions of Patentability

The Invention must meet:

- Patentable subject matter requirement
- “New, useful, and non-obvious”
 - Utility requirement
 - Novelty requirement
 - Non-Obviousness requirement
- Sufficient Disclosure requirement

Patentable Subject Matter

US Congress (in Title 35): new, useful, and non-obvious

- Compositions of matter (biotech/chemical/pharma inventions)
- Machines (mechanical inventions)
- Articles of manufacture (electrical/mechanical inventions)
- Processes for making (method inventions)
- Processes for doing ... something (method inventions)
 - e.g. Methods for doing business
- And improvements thereof

US Supreme Court: “Anything under the sun that is made by man” (*Diamond v. Chakrabarty*) and is not too “Abstract” (*Bilski v. Kappos*)

USPTO: Applying the law, and subject to review, ***whatever we determine***

What Is **NOT** Patentable Subject Matter?

- Laws of Nature (why? lack utility)
 - e.g. Law of Gravity
- Physical phenomena (why? not made by man)
- Abstract ideas (why? lack utility)
 - e.g. $E = mc^2$, Einstein’s special relativity equation
 - But... A useful application of an abstract idea can be patentable
- A newly discovered mineral (why? not made by man)
- A new plant found in the wild (why? not made by man)
- Products of Nature (why? not made by man)
 - e.g. naturally occurring DNA

“New, Useful & Non-obvious”

USEFUL

- 35 U.S.C. § 101 **Utility** requirement
 - The disclosed invention must have at least one specific, substantial, and credible use
 - So, *not* cold fusion, perpetual motion, raw data, laws of nature, computer programs *per se*
 - What is “credible” changes over time; e.g., cancer treatments
 - Exception: specific, substantial, and credible uses of raw data and laws of nature *are* patent eligible

New, Useful & Non-obvious”

NOVEL/NEW

- § 101/102 **Novelty** requirement
 - This means that each and every claim limitation, in the proper order if order is relevant, is not found in the “prior art”
 - **Prior art** is knowledge which is published or generally known before the date of invention/filing and raised during the examination of the patent application
 - Statutory Bars to Patentability: 35 U.S.C. § 102 specifies the combinations of conditions– who, what, where, when– that define what is, and what is not, prior art

35 U.S.C. § 102 (through 3/15/13)

“A person shall be **entitled** to a patent unless ...” some combination of conditions exists to defeat patentability

- Found in the prior art?
 - contained in an application for patent, patented, or described in a printed publication
 - (widely) known or used by others (and NOT secret!)
 - in public use or on sale
- Action by whom?
 - Applicant
 - Others
- In relation to what date/event?
 - Patent application filing date
 - **Date of Invention** (conception; reduction to practice)
- Where invention made/inventors’ citizenship?
 - U.S.
 - Foreign country (must distinguish Treaty partners from others)

35 U.S.C. § 102 (on or after 3/16/13)

“A person shall be **entitled** to a patent unless ...” some combination of conditions exists to defeat patentability

- Found in the prior art?
 - (widely) known or used by others (i.e. NOT a trade secret!)
 - contained in an application for patent, patented, or described in a printed publication
 - in public use or on sale
 - otherwise **available to the public**
- Action by whom?
 - No longer relevant (exception: the inventor’s own disclosures)
- In relation to what date/event?
 - Patent application **filing date**
 - Disclosure by inventor(s) or associated persons
- Where invention made/inventors’ citizenship?
 - No longer relevant

Avoid patent-killing events

- General Rule: **Non-privileged Disclosure Kills Patents**
 - U.S. has a one year grace period (post-AIA, limited)
 - Europe and Japan have *extremely* limited exceptions
- Advice: use Non-disclosure and Confidentiality Agreements to maintain secrecy
- Advice: file patent applications as early as possible after development
- Option: Trade Secret Protection
 - This is generally not an option in academia

“New, Useful & Non-obvious

NON-OBVIOUSNESS

- § 103 **Non-obviousness** requirement
 - Is the subject matter sought to be patented different enough from the prior art? (i.e. non-obvious) Or would the subject matter have been obvious to a **person of ordinary skill in the art**?
 - **Combinations** of published prior art and general knowledge are used to show obviousness
 - Key issue is often this: what are the **reasons** to combine prior art references/knowledge to reach the invention?

Sufficiency of the Disclosure

- Enablement – The Specification must enable one skilled in the art to **make and use** the claimed invention
- Best Mode – The application must set forth the best mode of achieving the invention known to the inventor
- Written Description – Distinct from enablement. The Specification must demonstrate that applicant was **“in possession”** of the invention

Organization of a patent application

- (1) Title of the invention
- (2) Cross-reference to “related” applications*
- (3) Statement regarding federally sponsored research or development*
- (4) The names of the parties to an applicable joint research agreement*
- (5) Reference to an appendix submitted on a compact disc having a “Sequence Listing,” a large table, or a computer program listing--and an incorporation-by-reference of the material on the compact disc*
- (6) Background of the invention (including the state of the art)
- (7) Brief summary of the invention (proper form: based mostly or exclusively on only the independent claims)
- (8) Brief description of the drawing(s)*
- (9) Detailed description of the invention
- (10) A claim or claims
- (11) Abstract of the Disclosure
- (12) Appendix of sequence listings, large tables, or computer program listings*
- (13) Drawings*

*if applicable

Inventorship

- The term “inventor” is an individual that contributes in whole or in part to the conception of the invention on a claim by claim basis.
- Persons that contribute solely to the reduction of the invention to practice are not considered inventors under patent law, unless the reduction to practice itself is novel.
- Inventorship is not determined by percent contribution of effort.
- Inventorship is not the same as authorship in a journal article.
- Incorrect listing of inventors can be the basis of invalidating an issued patent.

Bayh-Dole, Stevenson-Wydler Acts

- Grant support, if federally funded, **must** be included in a patent application in a Statement of Federally Sponsored Research

Example: “This invention was made with government support under (identify the contract) awarded by (identify the Federal agency). The government has certain rights in the invention.”

The Dual Patent System Post-AIA

*See AUTM's "AIA in Practice for
Technology Transfer Professionals" for
more detailed information*

Through March 15, 2013

- First to invent system
- Could “swear behind” a prior art reference
- “Full” 1 year grace period covered “equivalents”
- Filing initially in inventors’ name(s) was required
- Small entity fees (50%)

Post-March 16, 2013

- First inventor to file
- Cannot “swear behind” a prior art reference
- Limited grace period does not cover “insubstantial changes or only trivial or obvious variations”
- Can now file in institution’s name
- Microentity fees (75%)

Post-AIA Practice Tips

- “Don’t cross the streams”-March 16, 2013 is critical date



- Segregate “old” and “new” subject matter
- Applications under first to file system:
 - a. Subject to more prior art
 - b. Cannot swear behind third party references
 - c. Subject to post grant review procedures

Resources

- USPTO policies, procedures, guides, tools and manuals:
<http://www.uspto.gov/patents/resources/index.jsp#heading-1>
 - Patents Guidance (problem avoidance)
 - Tools & Manuals (how to...)
 - Links to electronic resources
 - Office of Patent Training (OPT) - Training Materials
- **Nonprovisional (Utility) Patent Application Filing Guide:**
<http://www.uspto.gov/patents/resources/types/utility.jsp>
- **Process for Obtaining a Utility Patent:**
<http://www.uspto.gov/patents/process/index.jsp>

The USPTO – Patent Prosecution Overview

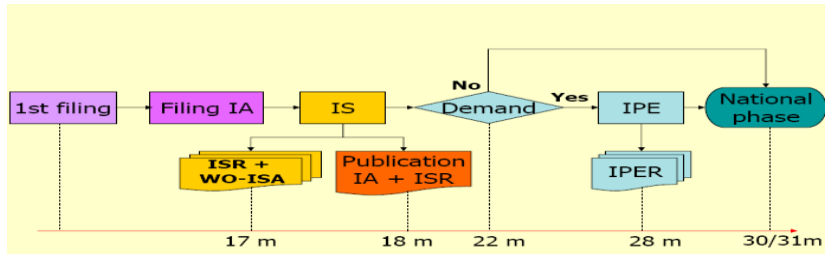
- Patent application filed
- Application formalities check
- Invention Classification
- Assignment to a Group Art Unit (“GAU”)
- Assignment to a Primary Examiner
- Office Actions and Responses
- Examination “Counts”
- The role of the Supervisory Patent Examiner (“SPE”)
- The use of Examiner Interviews
- Quality Control
- Patent Allowance

The USPTO – Patent Prosecution Overview

Time Periods, Events, Cost ranges:

- Invent, Search, File Application (\$6000-\$50,000)
- 1-2 mos.= Serial Number; file any missing parts (\$0-500)
- 16-30 mos.=USPTO Search/Restriction (\$0-1000)
- 18-36 mos.= First Office Action on the Merits (\$0-1000)
- 21-42 mos.= Interview, Response, Final Rejection, QC (\$2000-\$15,000)
- 24-46 mos.= Notice of Allowance, Pay Issue and Publication Fees (\$1500-3000)
- 28-50 mos.= Grant (\$300)

PCT Timelines



IA= International Application

IS(R)= International Search (Report)

IPE(R)= International Preliminary Examination (Report)

WO= Written Opinion (now called Preliminary Report on Patentability: IPRP)

Defending and Enforcing Patents

Post-grant administrative actions

- Review of Examination within the USPTO
 - Reissue
 - *Ex parte* [from or by one party] reexamination
 - *Inter partes* [between parties] reexamination
 - Supplemental Examination (New)
- Appeals to the Patent Trial and Appeal Board (PTAB)
 - Post-grant review (New)
 - *Inter partes* review (New)

Basic patent litigation issues

- Who can bring the action? (“standing”)
- What is the proper court? (“venue” and “jurisdiction”)
- Substantive issues: Is the patent
 - Valid?
 - Enforceable?
 - Infringed?
- What type of infringement is alleged?
- What are appropriate damage type(s)?
- Appeals

Helpful websites

- USPTO.GOV
 - <http://www.uspto.gov/main/patents.htm>
 - <http://www.uspto.gov/web/patents/guides.htm>
- World Intellectual Property Office (WIPO)
 - http://www.wipo.int/portal/en/resources_innovators.html
 - ☐ **PCT Applicant's Guide**
 - <http://www.wipo.int/pct/guide/en/index.html>
- AUTM.NET
- LES.ORG (US and Canada; International)

Patenting 101 2014

Lee Heiman

Thank You!

Questions? Comments?



Thank you for your participation.

Remember to complete
our online survey.

Thank you to our sponsor.



Webinar Recordings

Basics of Technology Transfer for Licensing Professionals
Basic Patenting 101
Copyright Law and Content/Software Licensing
Equity Based License Agreements
Financial Conflicts of Interest
Marketing: Whether By Traditional or Social Media, the Value
Need to Know Basics of Technology Transfer for Support Staff
Negotiation of License Agreements
Nuts and Bolts for Compliance Under Federal Funding Awards
The Basics of Open Source Licensing
Tips for Managing MTAs
Triage
Valuation of Inventions and Patents
(More Added Monthly)

www.autm.net/onlinelearning



AUTM Professional Development Programs

www.autm.net/events

Register now for AUTM's next webinar

- **A Faster, Easier Way to Create Best-Fit Material Transfer Agreements**
- November 20



AUTM Professional Development Programs

www.autm.net/events

Watch the AUTM Website for
upcoming webinars

- **An Insider's Guide to Effective Partnering at the AUTM 2015 Annual Meeting**
- February 3

Many more to come!



Network with AUTM Online



http://twitter.com/AUTM_Network



Type “Association of University Technology Managers” into the search box on Facebook and click “like”



Search groups for AUTM at www.linkedin.com

AUTM Region Meetings

AUTM Central Region Meeting

July 20 – July 22, 2015

Hilton Nashville Downtown
Nashville, TN USA



AUTM Eastern Region Meeting

Aug. 31 – Sept. 1, 2015

Raleigh Marriott City Center
Raleigh, NC USA

AUTM Annual Meeting



Save the
Date!

AUTM 2015 Annual Meeting

Feb. 22 – 25

New Orleans, LA USA

